



31st March 2025

To Whom It May Concern,

This letter serves to confirm that **Mr. Maxime Lepinoy** has been providing **outstanding technical assistance, project modelling, optimization, and strategic advice** in support of Hydrobox's hydropower portfolio development activities across **Kenya** and the **Democratic Republic of Congo (DRC)**.

Maxime has worked closely with the Hydrobox team to support project decision-making, technical refinement, and investment preparation across multiple sites, with a strong focus on reliable modelling, tailored design, and practical implementation pathways.

He is currently providing technical support on the following key projects:

Kenya

- **Chiki HPP (160 kW)**
- **Thiba HPP (750 kW)**
- **Dummen Orange HPP (450 kW)**
- **Gikira HPP (400 kW) – *Technical due diligence***

Democratic Republic of Congo (DRC)

- Ongoing portfolio-level strategic and technical support (confidential projects under development)

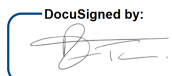
In addition to these current engagements, **Maxime is actively participating in the definition and technical preparation of Hydrobox's next portfolio of projects**, contributing to early-stage concept development, strategic planning, and feasibility screening across both countries.

Throughout all assignments, Maxime has consistently demonstrated:

- Deep understanding of small hydropower design and optimisation under constraints
- Advanced modelling capabilities to support investment-grade energy and financial projections
- A strong strategic lens for technology deployment and scalability across rural and captive markets
- Clear, actionable communication with both technical and executive teams

Hydrobox values Maxime's contribution as a trusted technical advisor and recommends him without reservation for similar engagements in the clean energy space.

Yours Sincerely,

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Thomas Poelmans
Managing Director